

Regional Centers for Results Based Management and Evaluation Capacity Development



November, 2008

Presentation for the 4th Annual Conference of the Latin-American Network for
Monitoring and Evaluation



IEG's Mandate and Work on Evaluation Capacity Development

- ▶ IEG is the WB independent evaluation unit. It's core mandate: to evaluate WB Group projects (ICR, PPAR), country strategies (CASR, CAE), and selectively advance sector and impact evaluations.
- ▶ In addition, to play a catalytic role in supporting government M&E systems_ our mandate for ***Evaluation Capacity Development*** (ECD). Five integrated working areas:
 - Partnerships with countries for advisory services and experience sharing
 - ECD research and knowledge products (eg., Diagnostics, publications and best practices)
 - M&E training at global, regional and country level. Especially IPDET (International Program for Development Evaluation Training), also SHIPDET, regional versions
 - Support to informal M&E communities of practice and awareness raising
 - Support to in-region hubs for providing knowledge and developing skills in RBM&E.



Context for the Regional Centers: The Demand for RBM&E Knowledge is Increasing (1)

- ▶ State and budget reforms + decentralization in developing countries (internally)
 - Pressure for more:
 - *Development results*
 - *Transparency*
 - *Accountability*
 - *Finance and planning capacity*
 - *Information relevant for decision-making*

- ▶ Paris Declaration
 - Managing for results
 - Mutual accountability
 - Accra Agenda for Action – use of country M&E systems



Context:

The Demand for RBM&E Knowledge is Increasing (2)

- ▶ Almost all OECD countries take it seriously
 - Performance management reform is widespread
 - many strong examples, e.g. USA, Canada, UK, Spain
- ▶ Increasing take-up by EU accession countries
 - many aspire to OECD standards of governance
 - e.g. Turkey, Slovenia, Czech Republic
- ▶ Move of middle-income countries towards strong M&E systems
 - e.g. Chile, Colombia, China, South Africa, Mexico, Brazil
- ▶ More low income countries setting PRS with M&E components (almost all LAC, many Africans).
 - e.g. Honduras, Dominican Republic, Bolivia, Rwanda, Uganda, etc



The Supply of Evaluation Capacity Development (ECD) Services is Inadequate

► Current supply limited to:

- Formal (theoretical) training
- Uneven quality and a low customization to dif. audiences
- Reduced number of evaluators and experts
- Expensive international programs and advisory services
- RBM and M&E network initiatives in regions, still too donor led

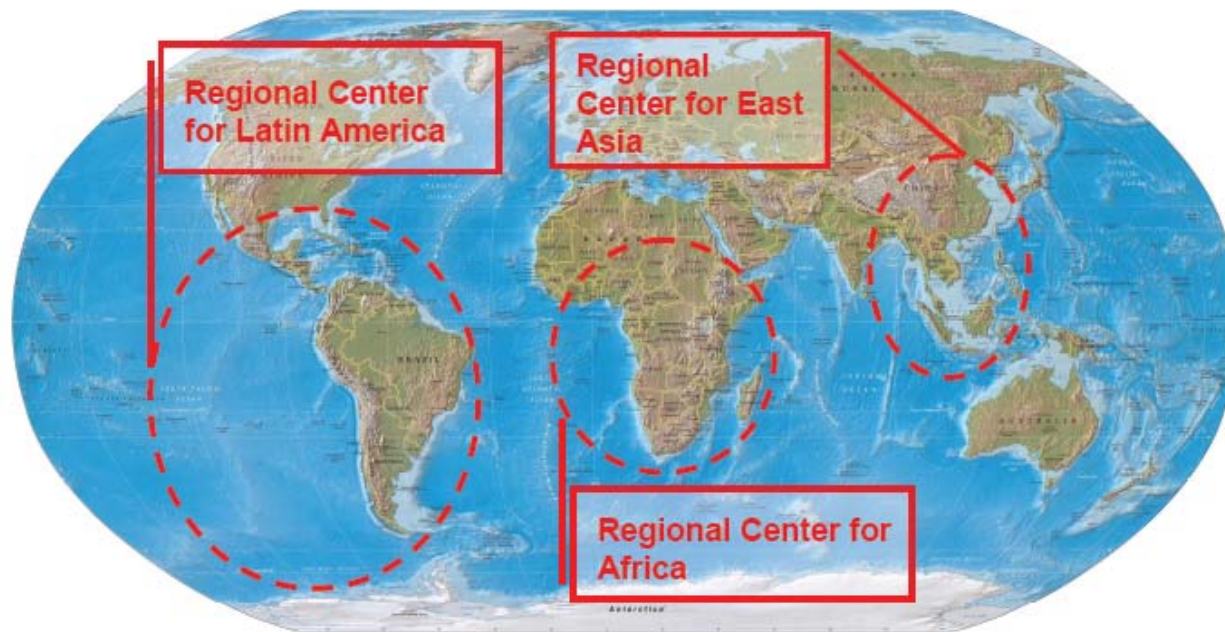
► There is a need for:

- In-service and applied programs tailored to specific needs
- Cost-effective, scalable options for diverse audiences (parliaments, public sector agencies, civil society, media)
- Rapid increase in supply of evaluators and experts
- Lowering cost for institutionalizing the practice
- More south–south-learning modalities
- Training of trainers



The Proposal: Regional Centers for RBM and ECD (1)

- ▶ Establish a multilateral partnership to strengthen the capacity of existing institutions for providing high quality ECD services



- One center (one institution or a consortium of institutions) each in sub-Saharan Africa, Asia, Latin America
- Possible expansion within regions and to other regions in later years



The Proposal: Regional Centers for RBM and ECD (2)

- ▶ Support regions to fill in the capacity gaps for:
 - Building solid M&E systems (Design, incentives, methods)
 - Tackling data constraints (data systems, quality, availability, compatibility)
 - Designing sound institutional arrangements _ and building ownership (who conducts and uses evaluations?; self-evaluations or independent evaluations?; how much M&E is “enough”?)
 - Addressing capacity constraints (evaluators, advisors, skills to use M&E information)
 - Consolidating communities of practice (south-south knowledge building)
 - Conducting good quality evaluations



Benefits of a Regional Approach

- ▶ **Relevance**
 - Attention to country contexts and language
- ▶ **Cost-effectiveness**
 - Local services cost less than external services
- ▶ **Scaleable**
 - Multi country participation; train-the-trainer models
- ▶ **Flexible**
 - Adaptable to dif. audiences and use of dif. modalities
- ▶ **Regional synergies on measuring results**
 - Collaboration with other initiatives (e.g., statistical capacity building, communities of practice)
- ▶ **Donor coordination**



Program Modalities and Content

▶ Modalities

- Long- and short-term courses and workshops
- E-learning tools
- Technical assistance
- Peer-learning
- Communities of practice

▶ Content (Examples)

- Technical topics – ranging from monitoring to results-based-budgeting
- Evaluation methods and their applications
- Design and use of monitoring and evaluation systems
- Performance Information management
- Performance indicators, project management



Expectations from Various Partners

- ▶ Expectations from host governments and institutions
 - Government commitment (High level political support)
 - Contributions (in-kind and financial)
 - Demand for capacity building
 - Host institution's regional outreach, recognition, and experience

- ▶ Expectations from development agencies
 - Financial support
 - Technical assistance
 - Catalytic role for channeling demand
 - Co-branding of training and knowledge products

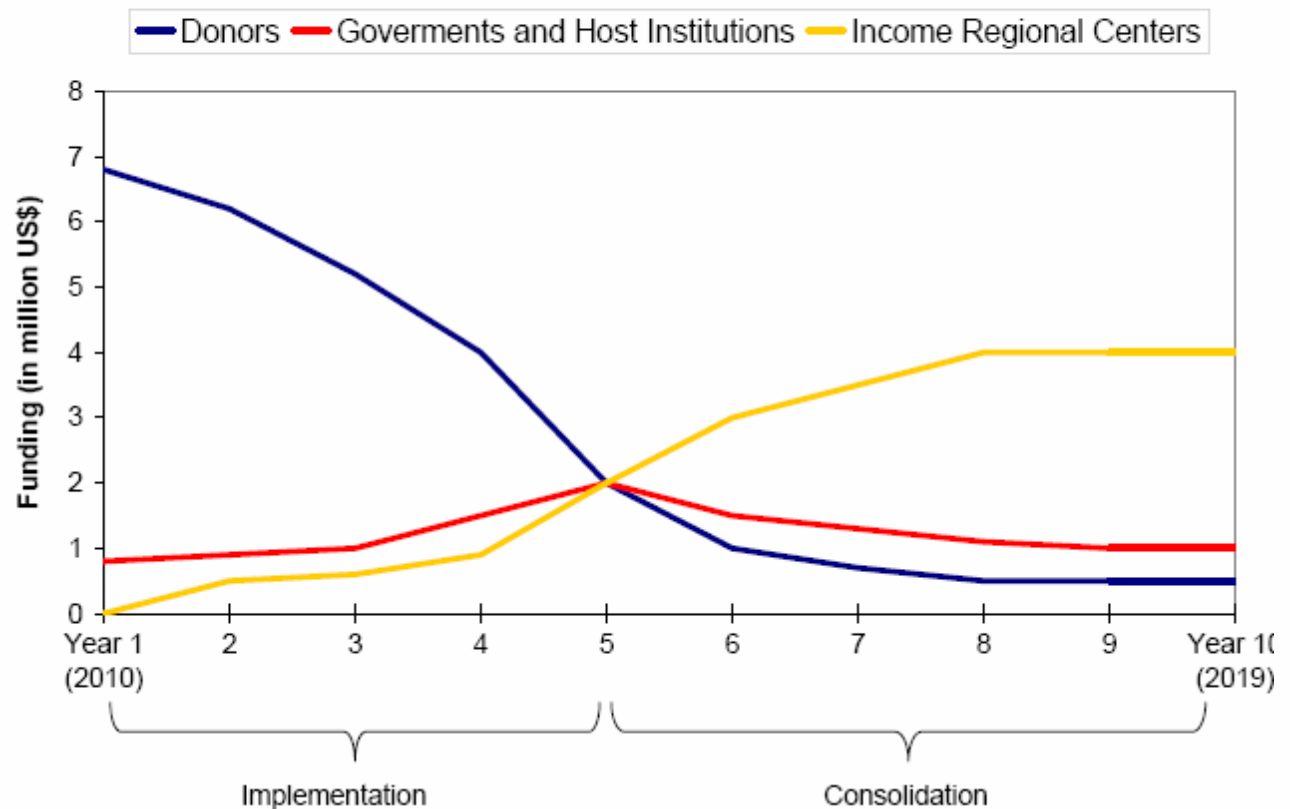


Funding Strategy



- ▶ Expected funding needs of \$2.5 million per center per year
- ▶ Total expected funding needs of about \$30 million for 5 years
- ▶ Expected self-sustainability after 5 years based on demand

Regional Centers - Sources of Funding (Approximate)



Where is the Process Now?



- ▶ Presentation at Accra High Level Forum
- ▶ Consultations with national authorities and academic institutions
- ▶ Receiving feed back to the proposal and concreting financial support (December)
- ▶ Addressing key issues
 - Identification of potential host countries
 - Selection of regional centers – designing criteria
 - Funding and operating mechanisms
 - Governance mechanisms
 - Sustainability



Potential Partners



IEG WORLD BANK
INDEPENDENT EVALUATION GROUP



**AFRICAN DEVELOPMENT
BANK GROUP**



Inter-American Development Bank



**COMMONWEALTH
SECRETARIAT**



DFID Department for
International
Development



African Capacity Building Foundation



We welcome your suggestions

www.worldbank.org/ieg/e.cd

